

# Annual Work Plan (Cover Page)

Country: Uganda

**Project Title:** Enabling Environment for SLM to overcome land degradation in the Uganda Cattle Corridor Districts

**UNDAF Outcome(s):** Vulnerable segments of the population in Uganda increasingly benefiting from Sustainable live hoods and, in particular, improved agricultural systems and Employment opportunities to cope with population dynamics, increasing economic disparities, economic impact of HIV/AIDS, environment shocks and recovery challenges by 2014.

**Expected CP Outcome(s):** Selected institutions have capacity for Sustainable Environment and Natural Resources Management (ENRM) as well as Climate Change (CC) adaption and mitigation.

**Expected CP Output(s):**

1. Selected national and Local Government institutions have the capacity to develop key policies and systems for sustainable ENRM and CC adaption and mitigation.
2. Selected Local Government (LG) and communities have the capacity to Mainstream and pilot sustainable ENRM, CC adaption and mitigation interventions.

**Executing Entity:** Ministry of Finance, Planning and Economic Development

**Implementing partner:** Ministry of Agriculture, Animal industry and Fisheries

## Narrative

### Background

The Project aims to enabling Environment for SLM to overcome land degradation in the Uganda Cattle corridor Districts to provide a basis for economic development, food security and sustainable livelihoods while restoring the ecological integrity of the Cattle Corridor ecosystem. The project aims at providing land users and managers with the enabling policy, institutional and capacity environment for effective adoption of SLM within the complexity of the cattle corridor production system.

The Government has developed a framework which seeks to integrate all country SLM initiatives under a harmonized platform to improve coordination among the different SLM stakeholders in Government, Development Partners, NGOs and Civil Society. The immediate focus of this GEF project is the central area of the Cattle Corridor, in Nalase, Kiboga, and Kamuli Districts. Partnership and lessons learnt will be used to support SLM in the other districts in the corridor, through the DDC co-financed capacity project.

Programme Period: January - December 2011  
 Programme Component: Environmental Mainstreaming  
 Intervention Title: Enabling Environment for SLM to overcome land degradation in the Uganda Cattle Corridor Districts

Budget Code:  
 Duration: 12 Months

Annual budget: USD 636,436

Allocated resources:

- Government \_\_\_\_\_
- Regular \_\_\_\_\_
- Other:
  - Donor 636,436
  - Donor \_\_\_\_\_
  - Donor \_\_\_\_\_

Unfounded budget:

**Agreed by:** **The Permanent Secretary,**  
 Ministry of Agriculture Animal Industry and Fisheries:

**Agreed by:** **UNDP Resident Representative**

2011 PROJECT ANNUAL WORK PLAN FOR ENABLING ENVIRONMENT FOR SLM TO OVERCOME LAND DEGRADATION IN THE UGANDA CATTLE CORRIDOR

EXPECTED OUTPUTS And indicators including annual targets	PLANNED ACTIVITIES List all activities including M&E to be undertaken during the year towards stated CP outputs	TIME FRAME				RESPONSIBLE	PLANNED BUDGET	source	(\$)
		1	2	3	4				
<b>OUTCOME 1: THE POLICY, REGULATORY AND INSTITUTIONAL ENVIRONMENT SUPPORT SUSTAINABLE LAND MANAGEMENT IN THE CATTLE CORRIDOR (IN</b>									
<b>Target 1.1</b> Discussions for legislation and institutional arrangement for policy implementation for at least 4 key policies held by mid-term and recommendations produced adopted by end of the project	<b>OUTPUT 1.1: Policies, legislative frameworks and institutional set up for sectors related to SLM reviewed</b>								
<b>Indicator:</b> Number of policies with legislation and institutional arrangement for effective implementation	Hire Consultants to review policies, legislative and institutional frameworks		x			UNDP, MAAIF, NEMA, MEMD, MLHUD, NWE	UNDP	71200 contractual services company	10,000
<b>Baseline:</b> None of the policies have updated and effective frameworks well linked into the LCS	Consult stake holders at national Local Government on policies, legislative and institutional frameworks					UNDP, MAAIF, NEMA, MEMD, MLHUD, NWE	UNDP	71600 travel	4,000
<b>Target 1.2</b> At least 50% of the land users have some form of secure tenure	<b>OUTPUT 1.2: Security of tenure for land and resources as an incentive for investing in SLM increased</b>				x	UNDP, MAAIF, NEMA, MEMD, MLHUD, NWE	UNDP	63400 Learning costs	20,000
<b>Indicators:</b> Resource users with security of tenure depicted as less resource use conflicts or increased search for dispute resolution	Identify critical issues affecting access to landownership and control arrangements supportive to SLM & consult stakeholders on those issues		x			MoLHUD, CSOS (ULA), MAAIF	UNDP	71400 contractual services individual	10,000
	Prepare Sensitisation & communication strategy programme					MoLHUD, CSOS (ULA), MAAIF	UNDP	71600 Travel	2,000
	Undertake sensitisation activities on access to land ownership & control arrangements supportive to SLM					MoLHUD, CSOS (ULA), MAAIF	UNDP	63400 Learning costs	15,000

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**Baseline:**  
Most land in Nakasongola under either Mallo or communal tenure and almost 50% of Kamuli is either under Mallo or communal with no security of tenure

Train local level land administration and management institutions to ease dispute resolution

X

X

MOLHUD, JLOS, MoLG

UNDP

72500 Supplies

15,000

**Target 1.3.1**

**Output 1.3.A National policy for**

legalize charcoal provided by mid-term and have government support by end of the project

regulating sustainable production, processing and marketing of charcoal put in place

**Indicators:**  
Legal status of charcoal

Develop TORs for consultant to review existing policies that regulate charcoal at different stages and identify policy and legal frameworks that will legalise sustainable charcoal production

MAAIF, MEMD, UBOS, MTTI

UNDP

10,000

**Baseline:**  
No clarity on the legal status of the charcoaling chain.

Lobby for adoption of recommendations on policy and legal frame works for legal charcoal chains

Activity deferred into yr 2

0

**Target 1.3.2**

Collection of revenue by districts and Uganda Revenue Authority from Charcoal processes increase by 25% by mid-term and 50% cumulatively by end of the project

Review existing policies to identify policy and legal frameworks that will channel taxation revenue from charcoal production into more sustainable industry

0

**Indicators:**  
Revenues from charcoal going to districts and national revenue

Guide establishment and recognition of governance structures for production, processing and marketing of charcoal

**Baseline:**  
Minimal collection through licencing but none through taxation

Output Sub Total

86,000

**OUTCOME 2: KNOWLEDGE BASED LAND USE PLANNING FORMS THE BASIS FOR IMPROVING DRYLANDS SUSTAINABLE ECONOMIC DEVELOPMENT:**  
Target 2.1 At least 4 analytical assessment reports on valuation of natural resources, costing of competing land use activities, opportunity cost of land use practices and different scenario analysis versus business as usual

Output 2.1: Biophysical and socio-economic assessments undertaken and information analyzed

0

Indicators:	Number of biophysical and socioeconomic assessment and analytical reports on valuation of natural resources	Consult stakeholders to review methodologies for the biophysical and socio-economical assessments	X				NEMA,NFA,UBOS, NARO	UNDP	72100 contractual services company	30,000
Baseline:	No data/ information on the natural potential or land productivity and functionality	Concise stakeholders and review traditional knowledge and management systems					UNDP, MAAIF, NARO, University Faculties	UNDP	71600 Travel	32,000
Target 2.2:	At least 25% of cultivators adopting 3-5 forms of improved practices by mid-term and 75% cumulatively by project end	Hire consultants to undertake the biophysical and socio-economical studies in 6 cattle corridor districts		X	X		UNDP, MAAIF, NARO, University Faculties	UNDP	71600 Travel	32,000
Indicators:	Percentage of land and resource users adopting improved practices	Establish knowledge management centres in each of the pilot districts						UNDP	Activity deferred to yr 2	0
Baseline:	Less than 10% engaging in 1-2 improved practices consistently	Carry out capacity needs assessment studies		X			MAAIF, NEMA, MEMD, MLHUD, University Faculties	UNDP	71400 contractual services individual	10,000
		Conduct capacity building programs for technical officers, land users, politicians and civil society		X	X		MAAIF, DLG, farmers, CSO	UNDP	75700 Training costs	15,000
		Conduct a training for technical officers					MAAIF, DLG, farmers, CSO	UNDP	63400 Learning costs	10,000
		Conduct sensitisation meetings for land users, politicians, & Civil society					MAAIF, DLG, farmers, CSO	UNDP	72800 ICT Equipment	5,000
		Procurement of ICT equipment					MAAIF, DLG, farmers, CSO	UNDP	71400 contractual services individual	20,000
		Hire consultants to update the land capability maps, land use plans, productive resource capacities, weather data and determine potential for sustainable charcoal		X			MAAIF, DLG, farmers, CSO	UNDP	71600 Travel	10,000
		Hire consultants to conduct field work on the land capability maps, land use plans, productive resource capacities, weather data and determine potential for sustainable charcoal					MAAIF, DLG, farmers, CSO	UNDP	71400 contractual services individual	10,000

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<p><b>Targets 2.3:</b> At least 10% increase in soil fertility from baselines for land users consistently originating in or improved practices by mid-term and by 30% cumulatively by end of the project</p>	<p>Consult with stakeholders to review guidelines for integrated land use planning at the landscape/ village level</p>		<p>MAAIF, DLG, farmers, CSO</p>	<p>63400 Learning costs</p>	<p>10,000</p>
<p><b>Indicators:</b> Change in soil fertility</p>	<p>Hire consultancy services to carry out an inventory survey and mapping of degraded lands, available fodder resources</p>	<p>x</p>	<p>UNDP, MAAIF, MLHUD, NEMA, NARO, University Faculty</p>	<p>UNDP 71200 contractual services company</p>	<p>40,000</p>
<p><b>Baseline:</b> Very low and declining, exact levels for pilot districts obtained during inception</p>	<p>Procure ICT Equipment facilitate data gathering in the selected districts Identify suitable rehabilitation techniques of selected pilot sites</p>	<p>x</p>	<p>UNDP, MAAIF, MLHUD, NEMA, NARO, University Faculty</p>	<p>UNDP 72800 ICT Equipment UNDP 71600 Travel</p>	<p>3,000 2,000</p>
<p><b>Target 2.4</b> Improving land and resource tenure, range rehabilitation, sustainable charcoaling, improving livestock mobility, crop and livestock insurance, and initiatives available for dissemination.</p>	<p>Hold SLM stakeholders platform to review inventory survey report Publicize and disseminate information and transfer technology to users</p>			<p>63400 Learning costs  <i>Activity deferred into yr2</i></p>	<p>5,000  0</p>
<p><b>Indicators:</b> Lessons generated</p>	<p><b>Output 2.4: A participatory M&amp;E system to monitor ecosystem health and improvements in livelihoods designed and used</b></p>		<p>UNDP, MAAIF, NEMA, NARO, University Faculty</p>	<p>UNDP 72100 contractual services company</p>	<p>10,000</p>
<p><b>Baseline:</b> Limited knowledge management happening now, no clear mechanism for generating and sharing lessons</p>	<p>Prepare ToR to Carry out a baseline studies to identify indicators of ecosystem health and changes in livelihoods</p>	<p>x</p>		<p><i>Activity deferred into yr2</i></p>	<p>0</p>
	<p><b>Outcome Sub-total</b></p>				<p>242,000</p>
<p><b>OUTCOME 3: LOCAL ECONOMIC DEVELOPMENT STRENGTHENED THROUGH DIVERSIFICATION AND IMPROVED ACCESS TO FINANCE AND INSURANCE</b></p>					

<p><b>Target 3.1</b> At least 20% increase in agricultural produce for key crops for those adopting 3-5 improved practices consistently by mid-term and 50% cumulatively by project end</p> <p><b>Indicators:</b> Change in agricultural productivity</p>	<p><b>Output 3.1</b> Agricultural productivity increased sustainably (Co-finance)</p> <p>Support adoption of appropriate agricultural practices based on biophysical assessments undertaken in output 2</p>		<p>CO-FINANCE</p>	<p>Activity deferred into next year (2012) to allow completion of output 2</p>
<p><b>Baseline:</b> Current low declining exact levels of selected crops to be obtained during inception</p>	<p>Investigate the value associated with growing energy crops (e.g. jatropha, sugarcane, moringa, croton) for local and market needs</p>			<p>0</p>
<p><b>Targets 3.2:</b> At least 10% of pastoralists and agriculturalists participating in the index based insurance scheme by mid-term and 25% cumulatively by project end; At least 25% increase in numbers accessing micro-finance and credits</p> <p><b>Indicators:</b> Number of households with insurance for crops and livestock Number of households or individuals accessing micro finance and credits</p> <p><b>Baseline:</b> No insurance scheme operating Less than 10% of households have access</p>	<p><b>Output 3.2: Viability of the production system increased via access to micro-finance, credits and insurance</b></p> <p>Support MFIs to develop financially viable products that suit the special needs of farming and pastoralist systems</p> <p>Review banking and financial policies to pave way for review of the national banking policy</p> <p>Formulate and pilot index based insurance schemes for livestock and selected crops</p> <p>Design a method and work with selected NGOs to provide channel for information flow about insurance and pioneering of pilot schemes</p> <p>Review weather based insurance systems world wide and strengthen weather information dissemination to ensure adaptive management</p>	<p>X</p>		<p>Activity deferred into yr2</p> <p>Activity deferred into yr2</p> <p>Activity deferred into yr2</p> <p>Activity deferred into yr2</p>
	<p>Hire of consultancy to carry out a capacity needs assessment and design a training program to enable agriculturalists and pastoralists to engage with financial service providers</p>	<p>X</p>	<p>UNDP, MAAIF, NEMA, NARO, University Faculty</p> <p>UNDP</p>	<p>72100 contractual services company</p> <p>20,000</p>

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	Undertake consultations with stakeholders on capacity needs assessment and design a training program to enable agriculturalists and pastorarists to engage with financial service providers		UNDP, MAAIF, NEMA, NARO, University Faculty	UNDP	63400 Learning costs	5,000
	Procurement of ICT Equipment		UNDP, MAAIF, NEMA, NARO, University Faculty	UNDP	72900 ICT Equipment	2,000
<p><b>Target 3.3:</b> At least ten groups with sustainable charcoal production operations and earning money from carbon finance</p> <p>-At least 10 charcoal associations have rules and regulations for sustainable charcoal and are actively enforcing them;</p> <p>-Number of charcoal producers using improved kiln in carbonization in pilot districts increase by at least 30% by mid-term and a cumulative 50% by project end</p>	<p><b>Output 3.3: Support to sustainable charcoal production delivered</b></p> <p>3.3.1 Technologies for improved conversions along charcoaling chain provided</p> <p>3.3.2 Additional income from carbon finance earned through sustainable charcoal</p> <p>3.3.3 Skills for sustainable charcoaling delivered</p> <p>3.3.4 Charcoal associations capacitated to improve governance</p>					
<p><b>Indicators:</b></p> <p>-Number of groups with operational sustainable charcoal processes</p> <p>- Number of functional charcoal associations</p> <p>-Adoption of improved kilns in carbonization</p> <p><b>Baseline:</b></p> <p>No groups engaging in sustainable charcoal 5 charcoal associations but without functional governance systems Less than 10% use improved kilns in carbonization</p>	<p>Activities 3.3.1 Carry out studies on levels of awareness on existing technology options for improved charcoal production, key barriers to adoption</p> <p>Pilot community demonstrations for charcoal production and link communities to researchers and support development of alternative energy sources</p>	x	MoEMD		72100 Contractual services company	25,000
	<p>Activities 3.3.2 Carry out studies on market based incentives and link communities to the voluntary carbon market</p>				<p>Activity deferred into yr2 so that it benefits from other studies done in yr one</p>	0

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Engage ICRAF and ESD to provide capacity and methodologies for measuring carbon stocks and monitor and verify trends													Activity deferred into yr2	0
Develop and implement an incentives associations													Activity deferred into yr2	0
Activities 3.3.3 Develop an extension package and train district officers in managing drylands forests for sustainable charcoal production													Activity deferred into yr2	0
Advocate for local government structural adjustment to cater for energy extension services and streamlining charcoal revenue collection													Activity deferred into yr2	0
Activity 3.3.4 Review traditional land and resource management institutions' suitability to provide governance suitable for sustainable charcoal production													71200 International & local consultants	20,000
Hold stakeholders workshop to review report on traditional land and resource management institutions' suitability to provide governance suitable for sustainable charcoal production													63400 Learning costs	5,000
Review existing local regulations to make them accommodate sustainable charcoal production and strengthen local govt and community capacity to implement the revised regulations													71200 contractual services company 71600 travel	20,000 5,000
<p><b>Targets 3.4:</b> At least 50% of current mobile pastoralists still practice livestock mobility by the end of the project;</p> <p>At least 10% reduction in incidents of conflicts over land and resources in the pilot districts and a cumulative 50% reduction by project end;</p> <p>At least 25% change in attitudes towards nomadic pastoralism among policy makers</p>	<p><b>Output 3.4:</b> Management of livestock mobility as an adaptation technology supported</p> <p>3.4.1 Mobile services and inclusive financial services provided</p> <p>3.4.2 Pastoralists' traditional systems for resource use strengthened</p> <p>3.4.3 Communication and conflict resolution improved</p>													



<p><b>Indicators:</b> Mobile livestock incidents of conflicts over resources (inter)</p>	<p>Activity 3.4.1 Identify private sector players willing to provide mobile services and strengthen their ability to do so.</p> <p>Identify and document a system that allows pastoralists to use mobility as</p>		<p>Activity deferred into yr2</p> <p>Activity deferred into yr2</p>	<p>0</p> <p>0</p>
<p>Attitude towards mobile livestock by policy makers</p> <p><b>Baseline:</b> The current trend is tilted to fast rates of sedentization; Very high number of incidents of conflicts, Most policy makers and technical officers blame mobile pastoralism for land degradation and conflict over resources in the cattle corridor</p>	<p>Activity 3.4.2 Review LG policy to remove distortions that weaken traditional systems and social capital</p> <p>Activity 3.4.3 Develop a communication strategy to create awareness on importance of livestock mobility in drylands management</p>		<p>Activity deferred into yr2</p> <p>Activity deferred into yr2</p>	<p>0</p> <p>-</p>
<p><b>OUTPUT 4. PROJECT MANAGEMENT</b></p>				
<p><b>Targets 4.1:</b> Lessons on improving land and resource tenure, range rehabilitation, sustainable charcoaling, improving livestock mobility, crop and livestock insurance, and other important project initiatives available for dissemination through the upscaling project</p>				
<p><b>Indicators:</b> Lessons generated and shared</p>				
<p><b>Baseline:</b> Limited knowledge management happening now, no clear mechanism for generating and sharing lessons</p>				
<p><b>Target 4.2:</b> Project staff recruited</p>				
<p>1 project vehicle, furniture and other equipment procured Project activities in the target district monitored</p>				

<p><b>Output 4.1: Learning, adaptive management, monitoring and evaluation</b></p>			<p>117,000</p>
<p>Hold a retreat for a comprehensive review of budget and work plan and prepare a project M&amp;E scheme</p>	<p>X</p>	<p>UNDP</p>	<p>71600 travel 72500 supplies 63400 learning costs 1,000</p>
<p>Hold national inception workshop</p>	<p>X</p>	<p>UNDP, M A A I F</p>	<p>72100 contractual services company 6,000</p>
<p><b>Output subtotal</b></p>			
<p><b>Output 4.2: Project management unit</b></p>			
<p>project staff salaries (Technical Advisor, Finance Assistant and Driver)</p>	<p>X X X</p>	<p>UNDP, MAAIF</p>	<p>71400 contractual services individual 64,600</p>
<p>Support local travel, technical backstoppin nd supervision</p>	<p>X X X</p>	<p>MAAIF UNDP</p>	<p>71600 travel 1,000</p>
<p><b>Output subtotal</b></p>			

Project Board meetings held	Procure motor vehicle, equipment and furniture	X			MAAIF		72200 equip and furniture	46,000
Indicators: Number of project management staff procured Project vehicle, furniture and related equipment procured	Procure ICT equipment and services	X			UNDP	UNDP	72800 information tech equip	5,000
Project activity and monitoring reports produced					UNDP, MAAIF	UNDP	72500 supplies,	2,000
Minutes of project steering committee meetings	Quarterly progress review, work planning workshops and board meeting				UNDP, MAAIF	UNDP	74100 professional services	2,000
Baseline : No project management staff, no vehicle, furniture and related equipment procured	Professional services		X					
	Sub Total							120,600
	Outcome sub total							133,600
	Total Outcomes (1-4)							578,600
	Learning costs (3%)							17,358
	General Management services by UNDP (7%)							40,502
	Grand total							636,460


